

AnaCap Financial Europe S.A. SICAV-RAIF

Presentation of the consolidated financial results of AnaCap Financial Europe S.A. SICAV-RAIF for the quarter ended 31 December 2021

22 March 2022

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Today's Presenters



Justin Sulger – Head of Credit Investments
AnaCap Financial Partners



Eric Verret – Director and CFO AnaCap Financial Europe



Ed Green – Director and COO AnaCap Financial Europe



Agenda

Overview 2 Key Financial Highlights 3 Operational Review 4 Strategic Outlook 5 Q&A 6 Appendix





Overview

Justin Sulger



Q4 highlights: Strong continued collections performance and accelerated de-leveraging

STRONG Q4 CASH COLLECTIONS

- Another strong quarter of cash collection activity Q4 collections of €57.4m up 130.0% on the prior year
- Resulting in year to date collections of €131.5m up 51.8% on the prior year

POSITIVE FINANCIAL PERFORMANCE

- AFE Asset Solutions contributed €3.9m in revenue, up 86.0% from prior year
- Adjusted EBITDA of €99.1m up 86.4% on prior year
- Cost control maintained with core collection cost ratio down to 26.1% year to date from 38.0% in the prior year

ERC REPLENISHED AND GROWING

- ERC of €531.1m has reached highest levels since Q1 2020
- Currently averaging 1.9x GMM on €100.1m of FY21 deployment
- Signed and closed deals to date already embeds €52.0m of 2022 deployment (~50% of budget)

DELEVERAGING AHEAD OF PLAN

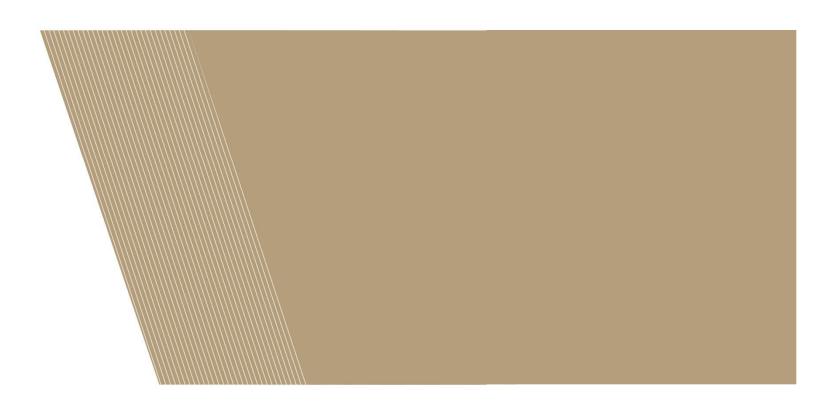
- Leverage down to 3.58x at YE 2021, within target range of 3.5x-4x
- LTV of 66.8% at YE 2021





Key Financial Highlights

Eric Verret



Q4 2021 Key Financial Highlights

12m 2021 METRICS

GROSS ATTRIBUTABLE COLLECTIONS

€131.5m

+51.8% vs prior year

REVENUE

€62.0m

-4.2% vs prior year

ADJ. EBITDA

€99.1m

+86.4% vs prior year

DEPLOYMENT

€100.1m

+376.3% vs prior year

84-MONTH ERC

€531.1m

+12.4% vs prior year

NET DEBT

€354.8m

+7.4% vs prior year



Current trading update

FY 2021 – return to normal on the back of strong operational and financial success

OPERATIONAL DELIVERY...

Collections Performance

- Improving operating environment along with targeted strategies driving positive performance and outlook
- Strong rebound in 2021 (€131M)¹ compared with 2020 (€87M), returning to pre-COVID normalised levels, exceeding post-COVID forecasts for 2020 and 2021
- Return to pre-COVID pattern of strong Q4 collections; Q4 2021
 Total Attributable Collections represents ~44% of 2021 total¹ vs.
 ~36% for Q4 2019 and ~42% for Q4 2018

Deployment

- After a subdued 2020 and compressing returns peaking in 2019, deployment returned to normalized levels at €100M¹ in 2021
- Expansion into direct real estate increasing portfolio diversification and predictability of collections, eliminating volatility of courts

Platform Development

- Locally embedded platform including 25 FTE across 5 core geographies overseeing a servicing and operating panel of 380+ dedicated third party FTEs
- Resilience of flexible low fixed cost operating model reflected by continued improvement to Adjusted EBITDA; Collection Activity Costs ratio of 26.1% in 2021 vs. 38.0% in 2020³

...DRIVING FINANCIAL SUCCESS 57 Total Attributable 29 Collections 26 19 (€M) Q1 2021 Q2 2021 Q3 2021 Q4 2021 44 **Adjusted EBITDA** 25 19 (€M) 11 Q2 2021 Q3 2021 Q4 2021 Q1 2021 Focused on accelerated deleveraging. Leverage has been falling in 2021 and is now at 3.6x 6.4x 6.1x 4.9x Leverage² 3.6x

Q2 2021

Q3 2021



Q4 2021

Q1 2021

¹⁾ For the year ended 31 December 2021. | 2) Calculated as Net Debt / LTM Adjusted EBITDA. | 3) Core collection cost ratio represents the ratio of operating expenses (excluding non-recurring items, impairment and FX) to Core Collections.

Targeted focus on secured assets with high cash flow visibility...

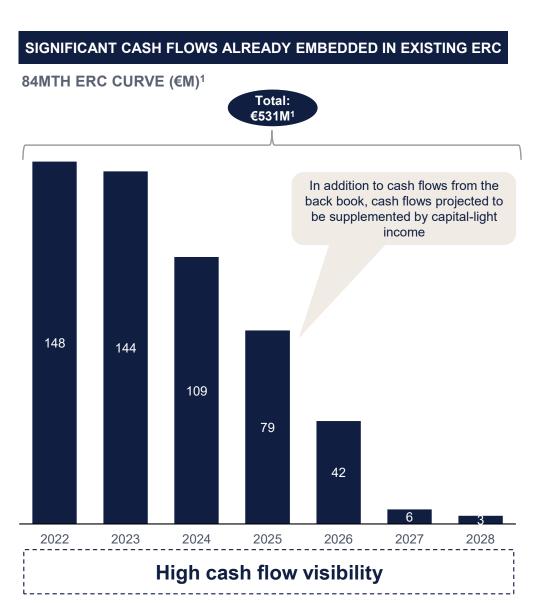
HIGHLY ATTRACTIVE BACKBOOK CHARACTERISTICS

✓ Seasoned, high-visibility ERC base mitigating timing volatility

✓ Pre-dominantly secured portfolio (83% of ERC) with 129% over-collateralization provides substantial cushion

✓ Ability to delever from significant cash flows embedded in the portfolio, even before ERC replenishment / growth

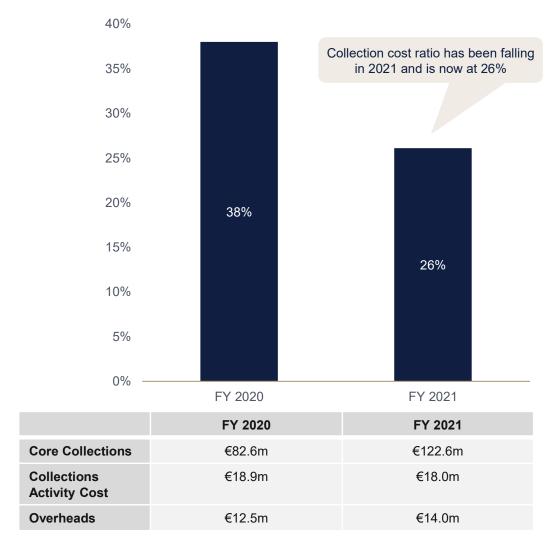
✓ Complemented with new additional capital-light income from the AFE Asset Solutions platform





Market leading cost structure enabled continued positive cash flows

CORE COLLECTION COST RATIO



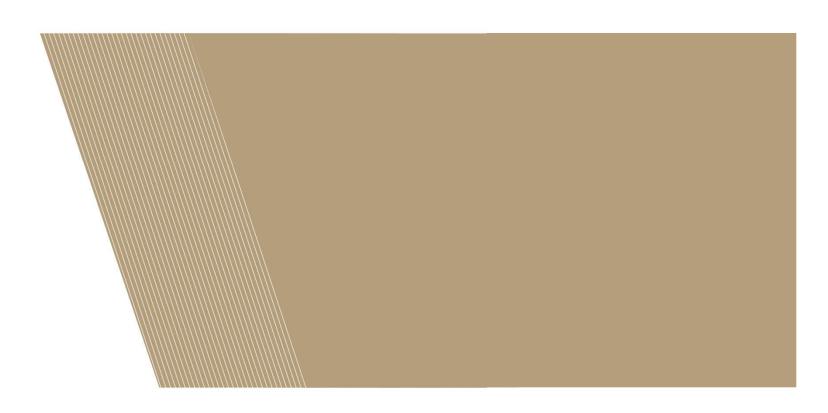
- Core collection cost ratio decrease in 2021 as collections returned to pre-COVID normalised level
- Overhead cost rise linked to the development of the AFE Asset Solutions platform – FTE has risen from 19 in 2020 to 25 in 2021





Operational Review

Ed Green



AFE Asset Solutions platform within AFE

25 FTEs

In AFE overseeing thirdparty panel¹ €3.9M

In asset light revenue, up 86.0% from prior year. Expect €10M+ by 2023 €1.1Bn

Assets managed by AFE Asset Solutions²

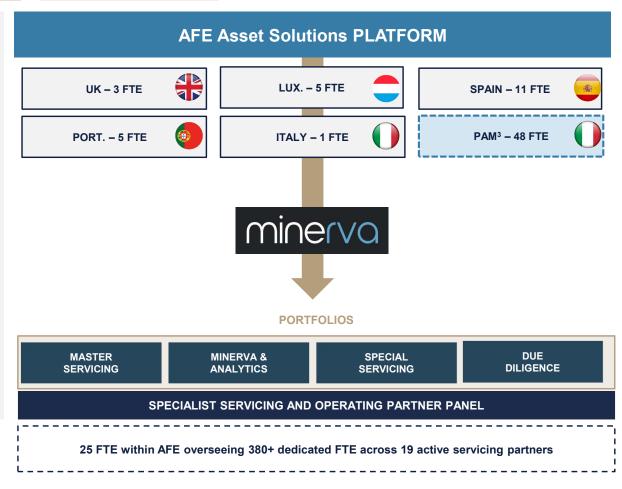
380+

Dedicated third-party FTE servicing and operating panel

€400M

Growth in assets managed by AFE Asset Solutions expected in 2022

- AnaCap Credit's funds provide aligned coinvestment partners across a wider range of investment opportunities
- AFE has the ability to generate incremental capital-light income by managing assets across Anacap's Credit platform
- €1.5bn of executable pipeline enabling sharp growth in 2022





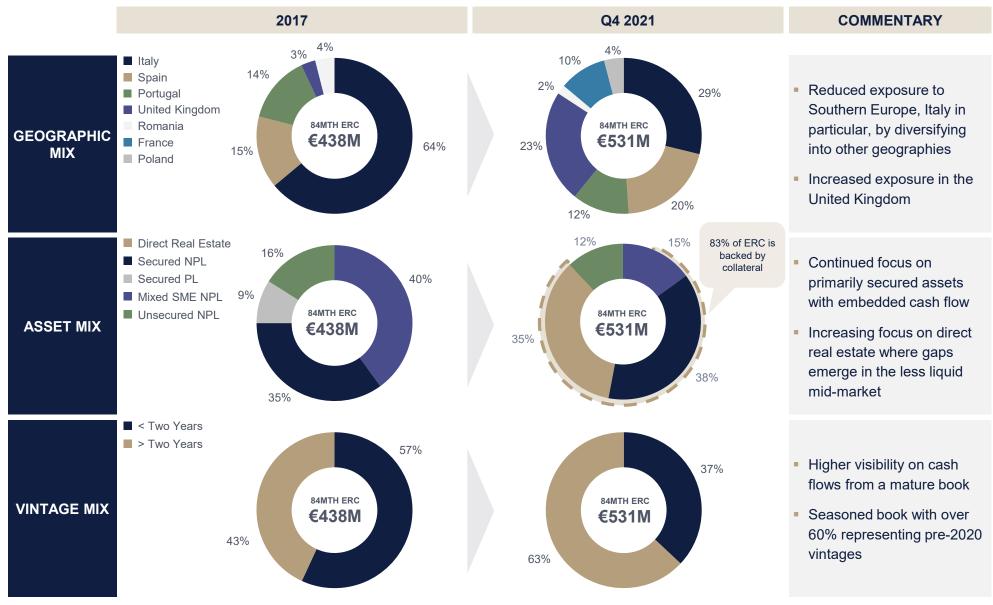
Market update

Improving operating environment along with targeted strategies driving positive performance and outlook

ERC % Key COVID Updates	Italy 29% Courts operating at pre-COVID levels Loan moratoria extended to June 2022 within limited asset class (1st residential house) Buoyant residential market in top tier cities	Spain 20% Courts operating at pre-COVID levels but still with significant backlogs in certain regions Resilient property market	Portugal 12% Courts operating at pre-COVID levels but with backlogs from previous lockdowns regarding evictions Moratoria expired on 30 September 2021 Continued strength in residential market	United Kingdom 23% Increased household savings and buoyant residential market Hybrid work models impacting office take-up	France 10% Most restrictions lifted on 14 March, including mandatory mask wearing in most indoor settings Office take-up remains below historical averages but early signs of improving	Other 6% Poland – courts still not open to the public Romania – courts operating at pre-Covid levels but with backlogs from previous lockdowns Some disruption in East of Romania
Key Performance Drivers	 Cash-in-court acceleration Tactical focus on amicable collections Targeted sub-portfolio sale strategy Intensive focus on residential marketing and pre-sales activity, capitalising on robust market 	 Direct internalisation of assets from third party servicers Ongoing drive on amicable collections Active marketing of REO stock Mini portfolio sales of less liquid assets on the seasoned residential books 	 Intensive engagement with courts Focused on REO sales to capitalise on positive market Third party sales strategies as main resolution 	 Tight controls on rent collection processes Proactive lease regearing 	 Tight controls on rent collection processes Proactive lease regearing Tight controls on capex programmes 	 Intensive engagement with courts Facilitating amicable resolutions where possible
Outlook for Q1 2022	 Continue derisking activity of back book portfolio Optimise REOCO strategy on residential assets 	 Continued proactive, forensic management of legal cases to mitigate impact of any regional backlogs 	 Ongoing REO sale campaigns Maintain intensity of engagement with courts 	 Restrictions on commercial evictions ending in Q1 22 Leasing activity to improve over course of 2022 Inflationary pressures expected to result in 	 Leasing market subdued however tenants continue exiting non- prime office space, benefiting landlords with prime buildings 	 Targeted REO campaigns Task force for Cash-in-Court in Poland

further interest rate rises

We are today a more diversified business than ever before

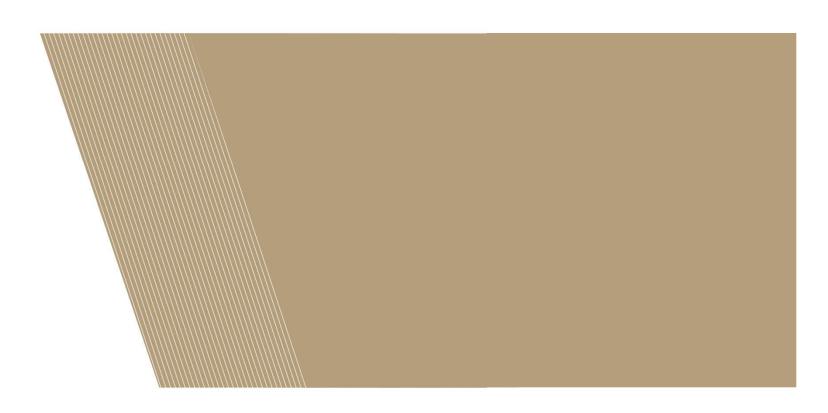






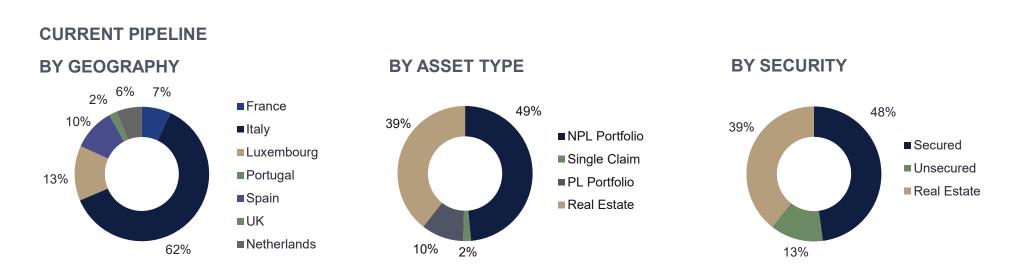
Strategic Outlook

Justin Sulger



Strong pipeline offering consistently high returns and further diversification

- Signed and closed deals to date embeds €52.0m of 2022 deployment (~50% of budget)
- Circa €500m of executable pipeline offering further diversification in well known geographies
- Targeting predominantly real estate secured opportunities outside competitive auctions, currently averaging +1.8x GMM
- Remaining highly selective in NPLs, including secondary opportunities in Italy and Spain
- Direct real estate and performing debt enhancing asset and geographic diversification, with further deployment expected in Spain, France and Netherlands





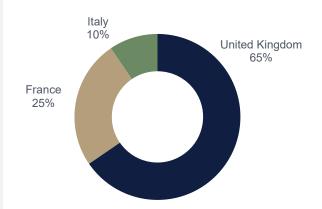
Diversified Direct Real Estate Portfolio

Consistent deployment increasingly diversified across geographies, strategies and asset types

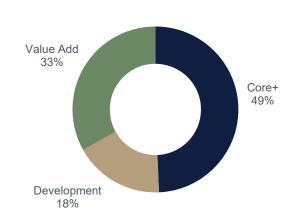
Direct Real Estate investments represent 35% of total ERC at average GMM of 2.0x diversified across:

- Geography within top, more liquid locations
- Strategy balancing stable income generating, value add assets and limited targeted development risk
- Asset types offering diversified exposure to varied property type across 15 assets and 1,333 units¹
- 6 different Real Estate specialised operating partners, tailored to local, asset specific requirement

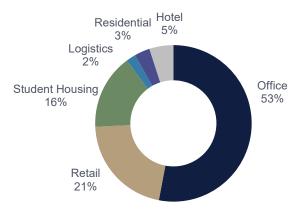
REAL ESTATE INVESTED CAPITAL BY GEOGRAPHY



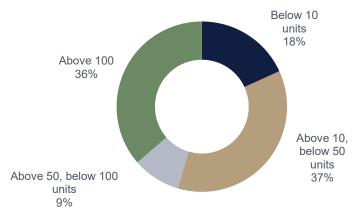
REAL ESTATE INVESTED CAPITAL BY STRATEGY



REAL ESTATE INVESTED CAPITAL BY ASSET TYPE



REAL ESTATE NUMBER OF DEAL BY UNIT SIZE



¹⁾ A unit is part of a group of similar dwellings which are located in real estates that can be sold to third parties separately

Direct Real Estate Case Study

A portfolio of mid-market, income-generating offices across the UK, acquiring under-managed or "reason to exit" assets opportunistically at distressed prices from motivated sellers

INVESTMENT OVERVIEW

Location UK

Asset type Office

Strategy Core+

Sourcing Proprietary

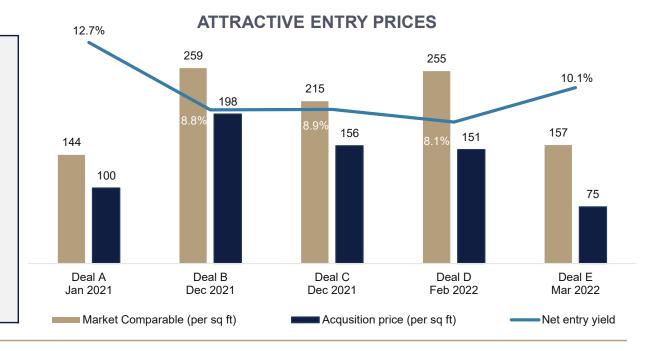
Investment date Jan 2021 – Mar 2022

Gross lettable area 410,683 sq ft

ERV £7.86m per annum

Occupancy 75%

Invested capital £36.8m



KEY INVESTMENT FEATURES

OFF-MARKET ORIGINATION

Assets sourced directly by operating partner

Operating partner has demonstrated strong sourcing and underwriting capabilities, a disciplined approach and an impressive track record in the UK

ATTRACTIVE FUNDAMENTALS

Targeting assets and locations which exhibit strong market dynamics and have been mostly undermanaged, where value can be easily unlocked through an active asset management strategy

HIGH ENTRY YIELD

Tracking multiple
opportunities by engaging in
bilateral dialogue with sellers
and waiting for pricing to
meet our expectations
allows for entry at high cashon-cash yields

CONSERVATIVE UNDERWRITING

Exit and leasing assumptions have been conservatively underwritten, with ERV and cap rates prudently modelled against market comparables

DOWNSIDE PROTECTION

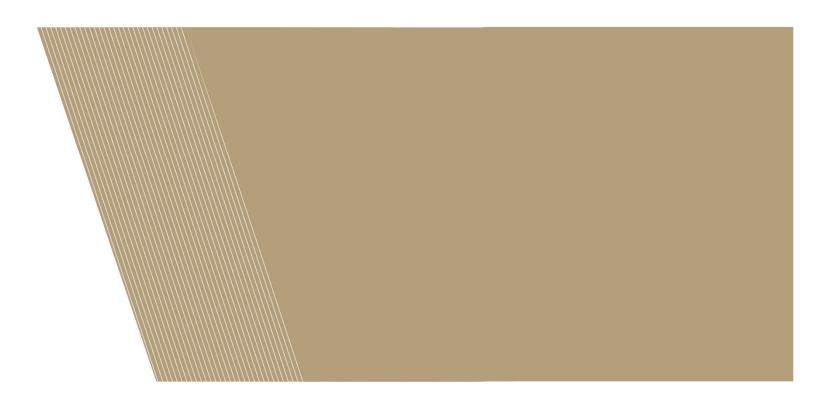
De-risking by investing solely in opportunities that can be acquired at substantial discounts to current market values

Assets are incomegenerating with low vacancy rates





Q&A



Q&A

Any questions?

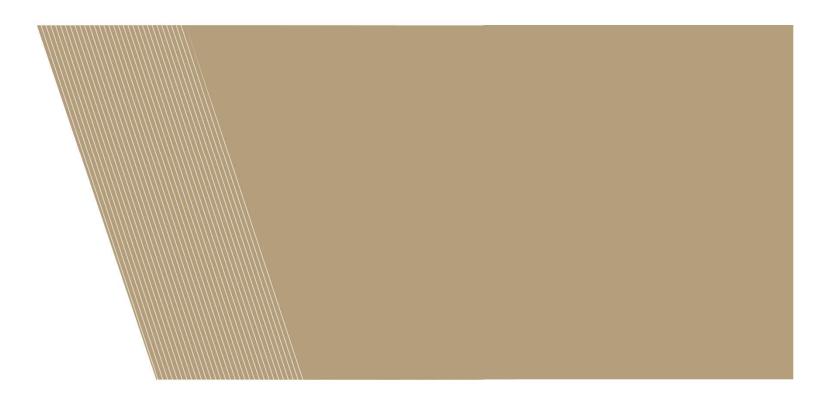
Website:

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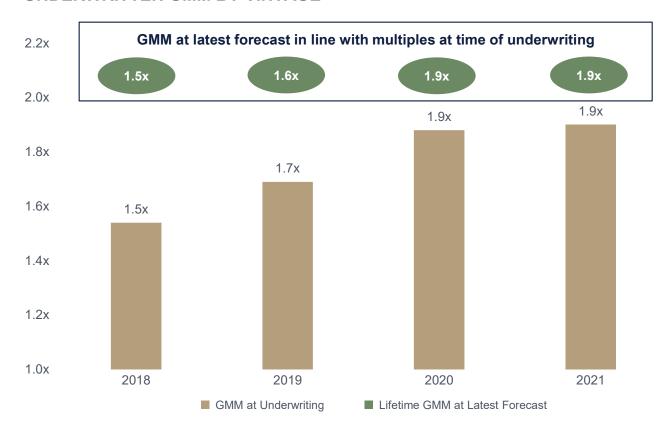
Appendix



Deployment Summary



UNDERWRITTEN GMM BY VINTAGE

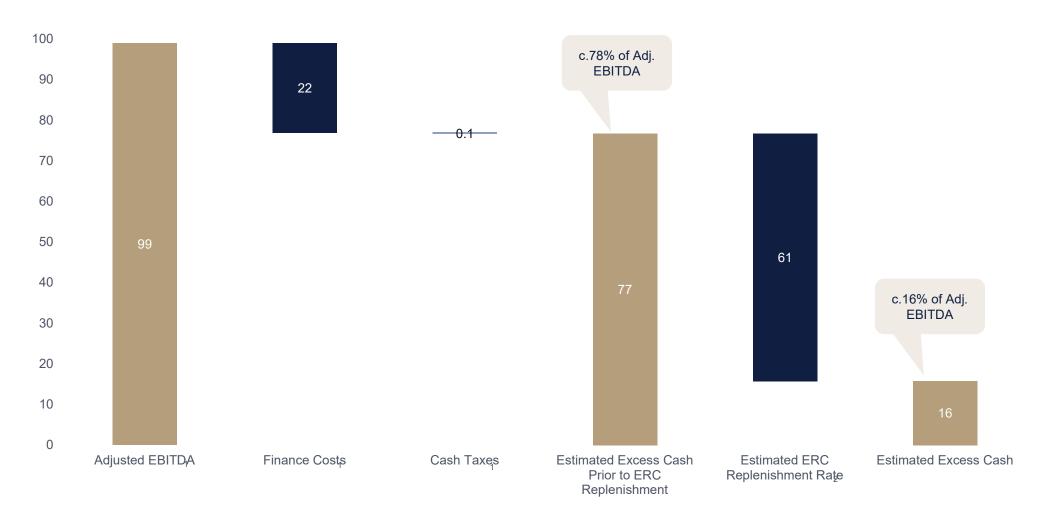


- 1) AFE remained highly selective in 2020 and 2021 with GMMs staying above 1.9x+
- After years of compressing returns peaking in 2019, motivated sellers and market dislocation post onset of COVID is driving enhanced value
- 3) Recently includes direct real estate investments and predominantly secondary, secured SME NPLs in Italy, with re-pricing is more evident thus far in real estate as financing markets retreat
- 4) NPL returns expected to continue to improve along with increased supply



Estimated Excess Cash Flow Generation

ESTIMATED EXCESS CASH FLOW GENERATION WATERFALL (€M)



¹⁾ As of year ended 31 December 2021. | 2) Further details on estimated ERC replenishment rate can be found on slide 24.

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Estimated ERC replenishment rate calculation

ERC REPLENISHMENT RATE CALCULATION (€M)

For the twelve-month period ending 31 Dec 2021

Total Attributable Collections for FY 2020	87	а
Total Attributable Collections for FY 2021	131	b
Average Total Attributable Collections¹	109	(a+b) / 2 = c
Estimated money multiple for new deployments ²	1.8x	d
Estimated 84MTH ERC Replenishment Rate ³	61	c / d

In line with:

Original underwriting, despite conservative revaluations

FOOTNOTES AND DEFINITIONS

- 1) Average Total Attributable Collections represents management's estimate of the amount of collections that would need to be replenished in order to maintain a steady state ERC balance. Utilizing the Average Total Attributable Collections to estimate the ERC Replenishment Rate may result in understating the ERC Replenishment Rate as the method assumes that all purchases are made at period end. Management utilizes Average Total Attributable Collections to estimate the ERC Replenishment Rate to enable comparability amongst competitors, many of whom utilize this same method.
- 2) Money multiples represent total expected gross cash collections divided by portfolio acquisition price. Money multiple for new deployments represents the money multiple reported at the end of the year of acquisition.
- 3) Estimated ERC Replenishment Rate represents management's estimate of the amount of purchases that were needed to replenish ERC in order to maintain a steady state ERC balance. The Estimated ERC Replenishment Rate is an illustrative calculation based on management's estimates and assumptions with respect to money multiples and the amount of ERC to be replenished. The Estimated ERC Replenishment Rate may be determined or calculated differently by other companies. Actual purchases during the period were €100M.



Adjusted EBITDA reconciliations

The below outlines the reconciliation of profit before tax to Adjusted EBITDA for the 12 months ended 31 December 2021 and 30 December 2020

	12m 2021	12m 2020	Variance	Variance
	€m	€m	€m	%
Profit / (Loss) before tax	15.4	-24.1	39.5	164%
Finance costs	22.1	19.6	2.5	13%
Share of profit in associate and joint ventures	-7.7	-0.9	-6.8	744%
Net foreign currency movements	0.3	1.5	-1.2	-78%
Impairment (gains)/losses	-0.2	37.2	-37.4	-100%
Portfolio disposals	6.5	2.0	4.5	224%
Core Collections	122.6	82.6	40.0	48%
Revenue	-62.0	-64.7	2.7	-4%
Other income	3.9	2.0	1.8	89%
Cash collected on behalf of secured loan noteholders	-1.8	-2.1	0.3	-13%
Finance income	0.0	0.0	0.0	0%
Adjusted EBITDA	99.1	53.2	45.9	86%



Reconciliation from Gross Attributable Collections to Core Collections

Collections are monitored in two different ways:

- 1. Core Collections Core Collections refers to the way collections are accounted for in the Financial Statements. These comprise collections (including any portion attributable to co-investors) received before any costs to collect are deducted for purchased loan portfolios and net collections (i.e. net of costs to collect) for purchased loan notes and investments in joint ventures, less any disposals of the Group's Assets.
- 2. **Gross Attributable Collections** These comprise collections received before any costs to collect are deducted for purchased loan portfolios, purchased loan notes and investments in joint ventures, however only those collections which are attributable to and to the sole benefit of the Group i.e. excluding co-investors portion of collections.

Reconciliation from Gross Attributable Collections to Core Collections (€k)					
12m 2021 Gross Attributable Collections	131,484	Used to calculate ERC			
Gross up for portfolios with co-investors ¹	-				
Remove costs deducted at source ²	(2,474)				
Remove proceeds from assets sale	(6,456)				
12m 2021 Core Collections	122,554	Used in Financial Statements to calculate book value of investments			



Glossary

- "84-month ERC ("ERC")" means AFE's estimated remaining collections on purchased loan portfolios, purchased loan notes, investments in joint ventures and Inventory over an 84-month period, assuming no additional purchases are made and on an undiscounted basis. ERC excludes any proportionate share of remaining cash collections that may be payable to a co-investor holding secured loan notes. ERC includes estimated collections on sold portfolios where part of the sale proceeds are based on future collections from that underlying portfolio.
- "Estimated Rental Value ("ERV")" means current rent at which space within a property could reasonably be expected to be let given current market conditions.
- "Adjusted EBITDA" represents (loss)/profit before tax adjusted to exclude the effects of finance costs and finance income, share of profit/(loss) in associates, net foreign currency losses/(gains), impairment of portfolio investments, portfolio investment disposals, repayments of secured loan notes and non-recurring items. Revenue on purchased loan portfolios, purchased loan notes, investments in joint ventures and costs on secured loan notes calculated using the effective interest rate method are replaced with Gross Collections in the period.
- "Collection Activity Costs" represents direct costs incurred from servicing and managing purchased loan portfolios (excluding structural overheads). Costs incurred from servicing and managing purchased loan notes and investments in joint ventures are not considered since Gross Collections for these portfolio investments are recognised and accounted for net of direct costs in the financial statements.
- "Core Collections" represent Gross Collections, less any disposals of the Group's Assets.
- "Gross Attributable Collections" represents total collections attributable to AFE Group before costs and excluding any share of cash collections that relate to the interests of co-investors holding secured loan notes.
- "Gross Collections" represents cash collected from debtors in connection with purchased loan portfolios and net cash collections (after servicing costs) for purchased loan notes and investments in joint ventures including disposals of portfolio investments. Gross Collections include any proportionate share of cash collections that relate to the interests of co-investors holdings of secured loan notes.
- "GMM" represents Gross attributable collections received on a portfolio to the date the multiple is measured, plus ERC for that portfolio at the same date, divided by the total amount paid for the portfolio at the date of purchase.
- "Leverage Ratio" represents Net Debt divided by LTM Adjusted EBITDA.
- "LTM Adjusted EBITDA" means Adjusted EBITDA for the 12 months period to 31 December 2021.
- "LTV" means Net Debt divided by ERC.
- "Net Debt" represents third-party indebtedness, including bank guarantees, less cash and cash equivalents, and excluding unamortised debt issue costs, facility fees and amounts due to co-investors under secured loan notes.
- "Direct Real Estate" represents participation into JVs holding direct real estates
- "Asset Solutions" represents investment monitoring to enhance recoveries and provide servicing solutions on credit loan portfolios and executing value add strategies to enhance real estate assets¹

